Ontario

Ontario Racing Commission

54th Annual & Statistical Report

2003-2004

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Ontario Racing Commission

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Ontario

August 2004

The Honourable Jim Watson
Minister of Consumer and Business Services
Parliament Buildings
Queen's Park
Toronto, Ontario

Dear Mr. Minister:

We are pleased to submit to you the Annual Report of the Ontario Racing Commission for the period ending March 31, 2004, pursuant to Section 15 (1) of the *Racing Commission Act, 2000.*

Yours sincerely,

Lynda Tanaka
Chair

Larry Todd, Vice Chair
Bernard Brennan, D.V.M., Member
Jane Garthson, Member
David Gorman, Member
George S. Kelly, Member
Brenda Walker, Member

Photography: David Landry

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Message
FROM THE CHAIR

2003-04 has been a time of significant change at the Commission. In the summer of 2003, Stanley Sadinsky left the Commission after nine years of service and, at the time of this report, our Executive Director Jean Major is leaving the Commission to head up the Alcohol and Gaming Commission of Ontario. I feel very fortunate to be following such excellent examples of regulators and feel confident that I will be able to build on the solid foundation left by my predecessor.

The Commission and the industry are indebted to Stanley Sadinsky for his leadership, both here in Ontario and elsewhere in North America. Stanley's contributions were recognized with significant awards from U.S. organizations. His leadership on the Board of the Association of Racing Commissioners International (of which Ontario is a member), resulted in that organization being well-positioned for the 21st century with revised by-laws and member benefits. It is fair to say that the Commission Stanley Sadinsky left is a stronger, better resourced and more respected Commission than the one he took over. His efforts enhanced the reputation of Ontario as a province that is a good place to do business in the horse racing industry and of the Commission as a regulator whose unwavering focus was to make the decisions necessary to move the industry forward.

During the last nine years, the Commission made dramatic progress in planning and implementing its short-term and long-term goals. In 1994 Mr. Sadinsky inherited an under funded Commission and worked to ensure that it was well-positioned financially to pursue initiatives in information technology, staff training and investigations. Those initiatives were set out in the Commission's Strategic Plan and in annual business plans designed to implement those initiatives.

My role as Chair has been to keep the Commission on course with its Strategic Plan, which has been designed to ensure the Commission fulfills its mandate as a regulator in accordance with its statute. The ability of the Commission to continue in this crucial role will depend on the number of licensees seeking to participate in the industry in Ontario, and on whether wagering – on which so much of its funding is based – continues to grow in parallel to the number of races for which officiating must be provided.

Another major change occurred towards the end of this fiscal year when Executive Director Jean Major moved to the Alcohol and Gaming Commission. His leadership at the Ontario Racing Commission has set a high standard that inspired both staff and Commissioners. He contributed the experience and qualifications necessary to do the job, and he earned the respect of all within the Commission, as well as in the industry, by making the tough decisions required of him. I am personally indebted to Jean for the clear and concise briefings he gave me, for the tremendous collegiality among the staff that makes my job so much easier, and for his wise counsel on so many issues.

As the year closes, Patricia Bullock is coming to the end of her term as Commissioner. She has served for seven years and I will miss her knowledge of the industry, her common sense and her ability to see nuances of issues both as a Board member and as a tribunal adjudicator.

When I came in as Chair, one of my goals was to ensure that appeals and hearings were heard expeditiously. There is truth in the phrase, "Justice delayed is justice denied". A new process to deal with the appeals from the Industry Appeal Boards was instituted to deal with the backlog of cases concerning race interference. We have now successfully dealt with the backlog and I am hopeful that the process will mean that we will be able to keep up with the caseload generated by the increasing number of licensees and races. This push to deal with appeals in an expeditious manner comes at a cost, however, with a significant number of cases going before panels of the Commission each month.

In almost all cases, the Commission is now using the pre-hearing process, which is conducted via conference call by either the Chair or Vice-Chair. In this manner, procedural issues that would otherwise interrupt a hearing or lead to a focused hearing, can be dealt with well prior to the hearing date. In addition, if counsel has been retained by the licensee, the pre-hearing can usually be used to set the hearing date, to minimize the risk of adjournment.

To the many licensees and stakeholders, and to the people of Ontario that we serve, I wish to assure you that I will be working diligently with the support of the rest of the Board and the Administration, to pursue our mandate to provide effective and efficient industry regulation. In doing so, we will be supporting an industry that creates significant economic benefits for Ontario.

Message
FROM THE EXECUTIVE DIRECTOR

Implementing the first phase of the Commission's five-year strategic plan was the focus for the 2003/04 fiscal year. With the new funding mechanism in place, the Commission was able to build upon previous initiatives and introduce new strategies to enhance the Commission's regulatory presence in the industry.

One the Commission's most significant accomplishments has been the leadership role it has taken in protecting the horse. As part of the Commission's commitment to achieving this goal, we introduced new claiming rules, created the Death Registry, and established the EPO antibody testing program.

The first year of the Death Registry Program saw 190 horse deaths reported and of those, 125 were submitted for a post mortem. Investigations into the causes of death are ongoing and the Commission, where necessary, has charged and suspended individuals in cases involving negligence or abuse. The data gathered as a result of this initiative is being provided to the Board and assessed by staff on an ongoing basis. The gathering of statistics is providing useful information for equine research and several research projects are currently underway.

We also implemented new rules to discourage the use of the banned substances of erythropoietin (EPO) and darbepoetin, by prohibiting any horse testing positive for the EPO antibodies from racing in Ontario. Commission staff worked closely with the New York State Racing and Wagering Board to develop common protocols for the test and this initiative was an excellent example of cross-jurisdictional and international cooperation.

To meet its business objectives of improving staff training, the ORC recruited a staff development coordinator to facilitate the development of training programs covering horse racing industry regulation expertise, customer service excellence and the use of technology. Our major expansion in the area of technology has seen the deployment of computers to all full time field staff and the implementation of the ORC's new licensing system. In addition, we continued to work with Official Veterinarians on initiatives concerning professional accountability, conflict of interest and record keeping.

I am also proud of the lead role taken by the Commission with respect to racetrack surface conditions. In 2003/04 we retained an internationally respected expert who inspected the tracks and made recommendations on track maintenance and construction issues. Both racetrack operators and horsemen worked cooperatively on this initiative and the results will lead to enhanced safety at the racetrack through improvements to the racetrack surfaces.

2003/04 marks the final year of my nine-year tenure at the Ontario Racing Commission. It is fair to say that this has been a period of significant change for the racing industry, not only in Ontario, but also internationally. The challenges we faced as regulators were many, but Ontario was able to meet them successfully and enhance our position as a highly respected horse racing regulator. Of particular significance was the introduction of slot machines at racetracks – a program which has added a new and mostly positive dimension to the horse racing industry in Ontario. In order to ensure that the slot machines at racetrack program supports and enhances the horse racing industry, the Commission worked closely with the industry to develop performance benchmarks which measure its effect on racing. It is absolutely critical that the industry work together, continuously enhance its benchmarks to show that slots are successful for racing and remain focused on improving its core product – live horse racing – if it is to remain a viable and vibrant industry within the broader gaming marketplace.

Members
OF THE GOVERNING BOARD

Lynda Tanaka, *Toronto*

Appointed Chair of the Commission in 2003

Having been appointed to a three year term as Vice-Chair in 1995, Ms. Tanaka returned to the Commission as Chair in August 2003. Called to the bar in 1975, Ms. Tanaka practices law at WeirFoulds LLP Barristers & Solicitors in Toronto where her practice experience has been primarily in the field of municipal, expropriation, environmental and land use planning law and in professional negligence matters. Active in the Canadian Bar Association and its Ontario division as Member of the Executive, Ms. Tanaka is also a member of and has served in the past on the Advocates' Society, Ontario Expropriation Association and the Women's Law Association of Ontario. Ms. Tanaka's current appointment expires on July 31, 2006.

Larry Todd, *Oakwood*

Appointed Vice Chair of the Commission in 2002

A graduate of Osgoode Hall Law School, Larry Todd was called to the Bar in 1975 and currently operates his own practice, which specializes in civil litigation and administrative law. A licensed Standardbred owner and driver for over 30 years, Mr. Todd brings a wealth of industry experience to his new position. Mr. Todd has served as counsel to the Ontario Harness Horse Association on various industry issues at both the federal and provincial levels. He also provided legal counsel to OHHA during the negotiations and implementation of the siteholders agreements between the racetracks and the Ontario Lottery and Gaming Corporation. In the past Mr. Todd has acted for clients regarding the purchase and operation of Standardbred racetracks in Ontario. His current appointment expires on October 8, 2005.

Bernard F. Brennan, D.V.M., *Kemptville*

Appointed 2002

Born in Deseronto, near Napanee in 1927, Dr. Brennan graduated from the Ontario Veterinary College in 1951. A sucessful football player, Dr. Brennan was named Canadian Football League's Rookie of the Year in 1946 and played for the Ottawa Rough Riders, contributing to their 1951 Grey Cup Championship.

Serving for eight years as the track veterinarian at Rideau Carleton Raceway when it first opened, Dr. Brennan eventually left the racetrack to concentrate more on his veterinary practice. As co-owner of Alta Vista Animal Hospital in Ottawa for over 40 years, Dr. Brennan employed a staff of over 15 full-time veterinarians. More recently Dr. Brennan served a three year term at the Trillium Foundation, the Ontario government body charged with dispensing grants to charitable organizations.

Dr. Brennan has been an owner and trainer of standardbred horses for over 30 years, including part ownership in the great Cam Fella. His current appointment expires on May 28, 2005.

Patricia Bullock, *Burlington*

Appointed 1997

Patricia Bullock was raised in a farming community in southern Ontario. After completing her post secondary education at York University and the University of Toronto, Ms. Bullock taught in the public school system, specializing in children with learning difficulties. Her time is now spent running Glengate Farms, which she and her husband, James Bullock, bought in the early 1990's. Located near Mohawk Raceway, the Standardbred breeding farm has a roster of stallions, including the dominant trotting stallion, Balanced Image. The farm is also actively involved with transporting semen around the world and is working with the Equine Research Centre to perfect the freezing of equine semen. Her current appointment expires on April 29, 2004.

Brenda Walker, *Owen Sound*

Appointed 2003

Born in Brampton, Ontario, Mrs. Walker followed a love of horses into the Standardbred Industry. Along with her husband Paul, Mrs. Walker has been involved in the industry for over 28 years. Since 1994, Mrs. Walker has served as a Director of the Ontario Harness Horse Association for District 9, responsible for Hanover and Clinton Raceways. During that time she also served a number of years as a member of the Executive. In her capacity at OHHA, Mrs. Walker has been heavily involved in the Ontario Sires Stakes Program and the Horse Improvement Program, serving on the OSS Publicity and Promotion Committee, the Standardbred Review Committee and the OSS Date Scheduling Committee. As part of OHHA, Mrs. Walker also was involved with the Lasix Committee, with a mandate to encourage the expansion of the Lasix program to all Ontario racetracks. Her current appointment expires on February 2, 2006.

ORC
AT A GLANCE

Vision and Mission

The Ontario Racing Commission, in consultation with the horse racing industry, developed a new strategic direction which identified long-term goals and priorities for the Commission. As part of this process, we revised our vision and mission statements to better reflect our mandate and our focus on horse protection as one of our key commitments.

Mandate

The Ontario Racing Commission acts in the public interest to govern, direct, control and regulate the horse racing industry in Ontario and to ensure public confidence in the honesty and integrity of the industry in Ontario. The role and authorities of the Commission are established by the *Racing Commission Act, 2000*, (Statutes of Ontario 2000, c.20) and its regulations.

The Commission's prime goal is to maintain the integrity of the sport through the wide regulatory powers available under the *Racing Commission Act, 2000*. Some of these powers include the authority to make and enforce rules, licence participants in the industry such as jockeys, trainers, owners and racetracks and hold hearings related to these matters.

To achieve this goal, the Commission assumes responsibility for minimizing risks to the public interest and strives to maintain public confidence in the integrity of the horse racing industry. These measures are essential for the industry to reach its full economic potential in Ontario and through exports into other racing jurisdictions.

The Commission also plays an active role in assessing and monitoring the impact of slot machines on live horse racing and in developing business standards for the racing industry.

Core Business Functions

The Commission continues to focus its activities and priorities on its legislated and regulatory responsibilities. The ORC's core business functions are:

1. Officiate at all races

The Commission provides three officials (judges or stewards) to supervise races conducted at Ontario's 18 licenced racetracks. These officials are responsible for the enforcement of the Rules of Racing. Officials conduct investigations into alleged rule violations, fine/suspend licencees for violations and conduct hearings on regulatory matters as required.

2. Compliance

This function, performed by investigators and/or compliance officers, includes:

- Management of the human drug-testing and breathalyzer program;
- Searches for prohibited items (drugs/syringes); and
- Enforcement of security standards at racetracks.

3. Investigations

The Commission employs civilian investigators and seconds police officers from the Illegal Gaming Section of the Criminal Investigation Bureau of the Ontario Provincial Police. Key functions of the Commission's Investigative Unit include:

- Investigations of the more serious racing violations such as race fixing, horse abuse and hidden ownerships;
- Due diligence investigations on licence applicants or licencees;
- Liaison between the Commission, the police community and other civilian regulatory bodies in and out of Ontario;
- Enforcing Judges'/Stewards' and Commission orders and rulings; and
- Supporting the Ontario Racing Commission's hearing process.

External Stakeholders

Industry

- Wagering Public
- All racetracks
- Ontario Horse Racing Industry Association
- Ontario Harness Horse Association
- Northern Horsemen's Association of Ontario
- Horsemen's Benevolent and Protective Association of Ontario
- Quarter Horse Owners of Ontario
- Jockey's Benefit Association
- Standardbred Canada
- Canadian Thoroughbred Horse Society
- Standardbred Breeders and Owners Association (SBOA)
- Racetracks Canada
- Ontario College of Veterinarians
- Ontario Association of Equine Practitioners
- Ontario Society for the Prevention of Cruelty to Animals

Internal Stakeholders

Government

- Canadian Pari-Mutuel Agency
- Ontario Provincial Police

ORC Mission Statement

To regulate all facets of the industry in a manner that:

- **Promotes high standards of integrity, honesty, business practices and accountability;**
- **Protects and enhances the broader public interest;**
- **Protects the health and enhances the safety of the horse;**
- **Encourages balanced growth and economic development of the industry.**

4. Licensing

The Ontario Racing Commission issues over 28,000 licences to individuals and businesses involved in the horse racing industry. A large part of the licensing function is performed at each track facility and Licensing Agents are available during live racing for more effective client service. The ORC's Investigative Unit also conducts due diligence investigations on all new licence applicants as part of the licensing process including new racetrack owners, teletheatre locations and individuals involved in the industry (i.e. grooms, trainers, racing officials, etc.)

5. Adjudication

The Commission hears appeals of rulings made by Judges and Stewards under the Rules of Racing and of the Director under the Rules and the *Racing Commission Act, 2002*. Appeals on minor matters may also be heard by an Industry Appeal Board which is more accessible to licencees, less formal and less costly.

6. Regulation of Racetracks

In exercising its responsibility to regulate the industry in the public interest, the Commission licences racetracks through an extensive due diligence investigation process. The Commission also reviews racetrack business plans, backstretch improvement plans and health and safety improvements as part of this process and holds public hearings on proposed new facilities and/or relocations of existing facilities.

7. Public Hearings

The Commission conducts public hearings as a means of dealing with administrative issues or as a means of obtaining public input into programs or policies affecting the industry. For example, the approval of teletheatre locations falls under this process. In addition, the Commission has sole jurisdiction and discretion in granting race dates in the province and considers applications in a public hearing in order to consider the views of other tracks, horsepeople and members of the public. The Commission also reviews business plans put forward by the individual racetracks prior to approving race dates.

Corporate Structure

The proclamation of the *Racing Commission Act, 2000* achieved two key objectives, which were:

1. to strengthen and modernize the ORC's regulatory framework, and
2. to establish the ORC as a self-financing body.

The new Act also clearly distinguishes the roles and responsibilities of the Administration (headed by the Executive Director of the Commission) from those of the Governing Board. The Board has overall corporate governance responsibilities as well as adjudicative duties while the Administration has enforcement and administrative responsibilities.

Governing Board

The Ontario Racing Commission is governed by a Board of Directors that consists of not fewer than three and not more than seven members appointed by the Lieutenant Governor in Council. Members may hold office for a term of not more than three years but may be reappointed. A majority of the members of the Commission constitutes a quorum for a meeting of the Commission.

The Governing Board is responsible for:

- carrying out its responsibilities, within the limits of its jurisdiction, responsibly, fairly and in a manner consistent with relevant law and the public interest;
- informing and advising the Minister, through its Chair, of matters of an urgent, critical or relevant nature that are likely to require action by the Commission or Minister to ensure the administration of the Act is carried out properly;
- providing high quality service to the public in performing its responsibilities;
- establishing guidelines governing the exercise of any of the powers and duties under the Act;
- submitting an annual report to the Minister on the activities and affairs of the Commission;
- recommending, for the Minister's consideration, matters that require statutory or regulatory amendment;
- constituting, at the direction of the Chair, a panel to conduct any hearing required under legislation administered by the Commission;
- releasing expeditious, high quality decisions after the panel's hearing;
- establishing fees or other charges and providing for refunds for the purposes of the Act, the Regulations and the Rules of Racing;
- ensuring that the assets of the Commission and any public funds are used with probity;
- hiring the Executive Director for the Commission;
- conducting the affairs of the Commission; and
- approving operational and financial budgets and policies to govern its activities.

Grand River Raceway opened in 2004

Administration

Headed by the Executive Director and CEO, the Administration is responsible for enforcement and administrative functions in carrying out the mandate of the Commission.

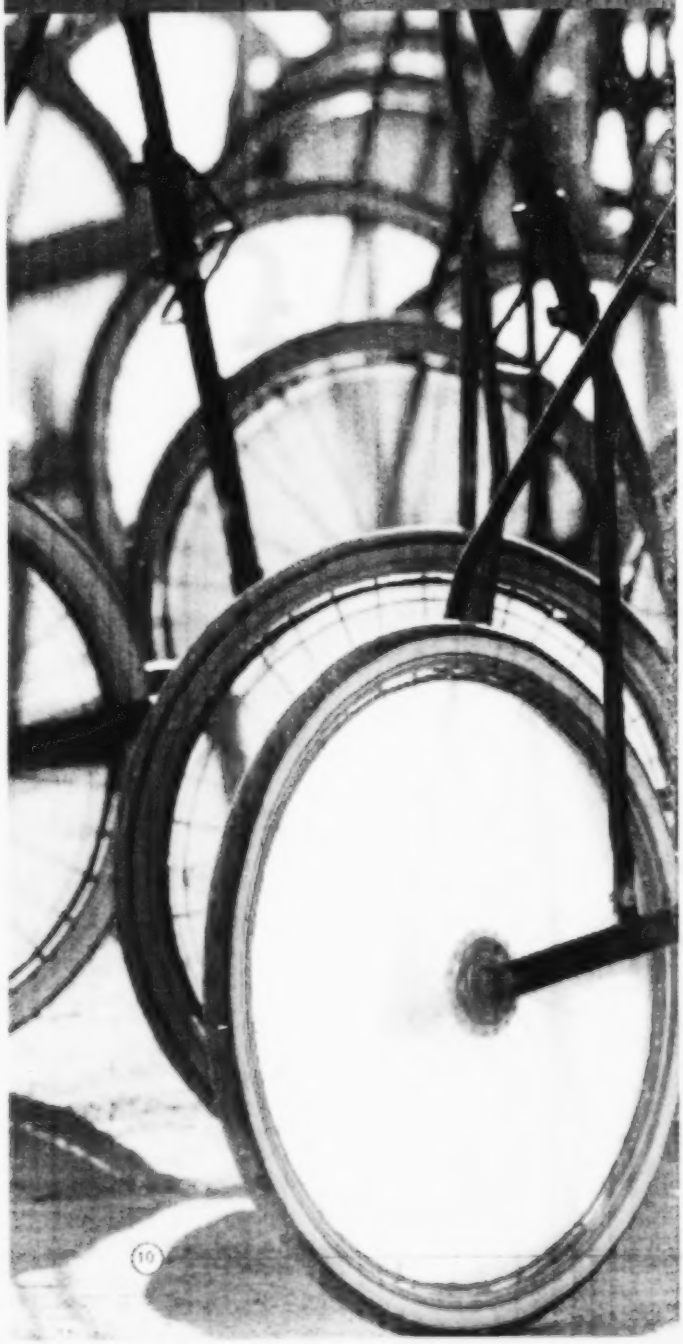
Executive Director

The Executive Director is responsible for:

- managing the day-to-day operations of the organization in accordance with accepted business and financial practices;
- developing and applying policies so that Commission funds are used with integrity and honesty;
- establishing and applying a financial management framework to support decision-making and preparing financial reports for approval by the governing board;
- supporting the Chair and the governing board in meeting their responsibilities;
- carrying out the policies and procedures as approved by the Chair and the governing board;
- preparing an annual report for the Commission, as directed by the governing board;
- preparing a business plan for the organization, as directed by the governing board; and
- establishing and maintaining, for approval by the board, a performance review system for staff.

ORC Vision Statement

As regulators, we establish and enforce fair rules to attain the highest possible standards of honesty and integrity among racing industry participants.



The Executive Director, is also the Director appointed under the Act and has express legislative authority to exercise certain powers. Specifically, he/she is empowered to license and conduct investigations of persons seeking to be racetrack owners and horse people (drivers, jockeys, grooms, owners, trainers, etc.) and to register colours, assumed names, partnerships and contracts relating to horse racing. He/she may appoint one or more Deputy Directors and may delegate powers to them subject to any conditions set out in the delegation. He/she reports to the Governing Board of the ORC.

Director of Racing

The Director of Racing is responsible for the enforcement of the Rules of Racing for all breeds. This position combines expertise in horse racing and regulation. The Director is responsible for all field staff including Judges, Stewards, licensing agents and Veterinarians. Most of the assignments to the Investigations Unit are generated through this position.

Director of Finance and Administration

This position acts as the Chief Financial Officer for the Commission and as secretary to the board. The Act establishes the Commission as a self-financing agency and the Director is responsible for ensuring that the Commission's revenues collected from fees, fines and levies are sufficient to cover its operating expenditures. The accounts of the Commission are audited annually by the Provincial Auditor.

Investigative Unit

The Investigative Unit of the ORC is comprised of Ontario Provincial Police Officers as well as civilian investigators. The ORC Director of Investigation and a Detective Staff Sergeant from the OPP jointly oversee the Unit. The ORC has had a working agreement with the OPP to provide it with investigative services since 1976.

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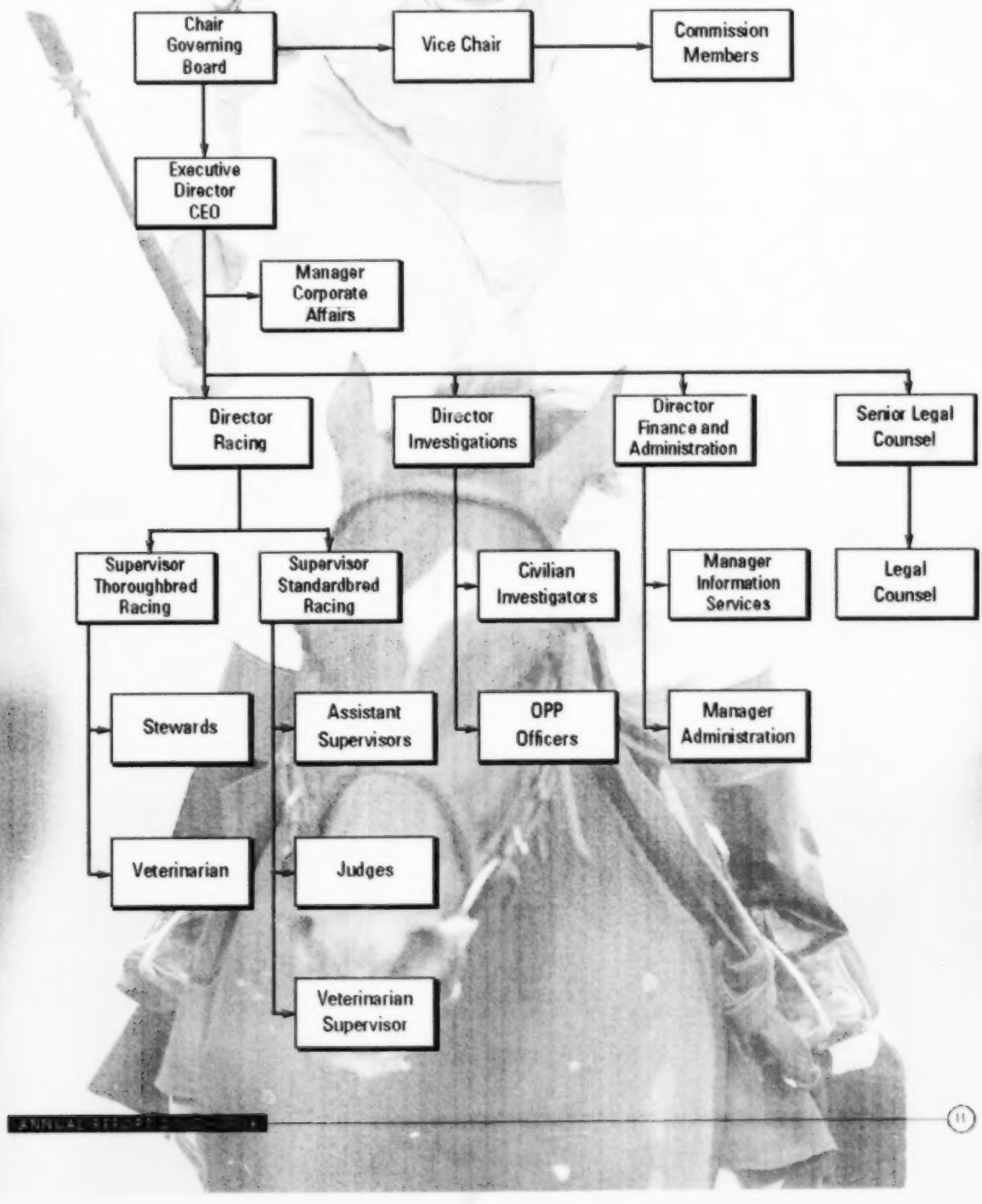
Organizational STRUCTURE



List of Staff As at March 31, 2004

Executive Director and CEO
Jean Major

Director of Racing
Terry Stone

Director of Finance and Administration
Greg Fernandes

Senior Legal Counsel
Don Bourgeois

Legal Counsel
Tim Snell

Director of Investigtions
Rob McKinney

Supervisor of Thoroughbred Racing
Ed Hall

Supervisor of Standardbred Racing
Bill Fines

Assistant Supervisor of Standardbred Racing
Bill Hicks and Brent Stone

Supervisor, Commission Standardbred Veterinarians
Bruce Duncan, D.V.M.

Manager, Corporate Affairs
Jasmina Milanovich

Manager, Information Services
Wendy Hoogeveen

Information Systems Coordinator
Sue Caelers (contract)

Technical Assistant
Krysta Logozzo (contract)

Manager, Administration
Rob Roy

Executive Assistant
Jacinth Chang Alloy

Legal Secretary
Darla Wright

Secretary and Receptionist
Dolores Melo-Cordeiro

Personnel and Accounting Coordinator
Teresa Iwanciw

Purchasing and Licensing Clerks
Diane Lefebvre and Allyson Mason

Licensing and Filing Clerks
Barbara MacKinnon and Margo Bush

Judges and Stewards

M. Brown
G. Cahill
J. Campbell
J. Carrs
P. Cass
A. Caughey
W. Coke
B. Davies
P. Dyson
R. Fernandes
M. Ferriss
C. Fraleigh
L. Geisel
D. Godkin
V. Gould
R. Grubb
D. Gurney
N. Ham
R. Hanenburg
P. Harrison
J. Harper
D. Hopkins
L. Hughes
G. Keays
D. Lawrence
G. Lindburg
W. Maertens
N. McCoag
I. McHutchion
W. McMahon
T. Miller
J. Minler
J. Murphy
R. Myers
J. Nemett
W. Pennington
T. Provost
D. Raymond
R. Rier
J. Rouse
J. Thatcher
C. Walker
P. Webb
M. Weber
M. Wilson
I. Wright

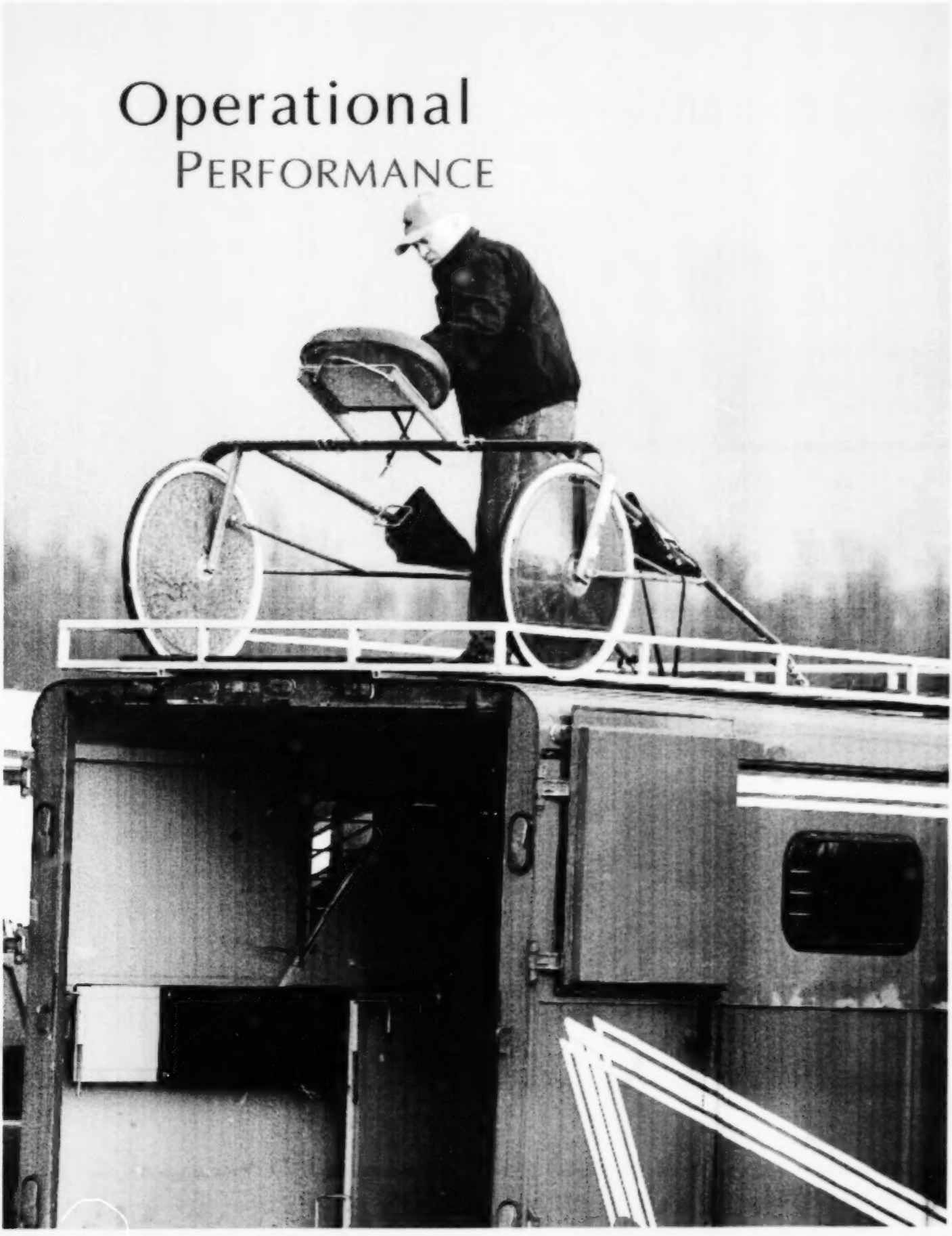
Investigative Unit

C. Beirnes
D. Caesar
C. Coleiro
L. Easterbrook
M. Elchyshyn
R. Grant
J. Locke
J. McEachern
J. McDonough
T. Moffatt
R. Pellarin
B. Sword
S. Schandlen

Field Staff

R. Arsenault
G. Balwar
H. Duford
J. Eder
K. Fleming
V. James
L. Lancaster
N. Manente
J. McKenna
L. Moffatt
T. Moffatt
M. Nevins
M. Nickle
E. Powell
C. Scott
T. Roach
G. Taylor, D.V.M.
M. Tayor
T. Weir
A. Wilson

Operational
PERFORMANCE



Key Achievements 2003/04

With its new funding strategy in place, the Commission began to implement the programs and initiatives identified in its Strategic Plan. In broad terms, the Commission's focus centered on providing better regulation through initiatives such as the development of training programs, service improvements and information technology initiatives.

1. Racing Operations

The Commission continued to work with the Official Veterinarians Committee on areas of mutual interest, which included setting professional standards in areas such as conflict of interest, professional accountability and record keeping. As part of its commitment to implement comprehensive training programs for its staff and to promote professionalism, expertise in horse racing industry regulation and customer service excellence, the Commission hired a Staff Development Officer to begin the process of organizing, developing and implementing these programs. The type of training that has been provided to date includes Judges/Stewards accreditation, film reviews and conflict resolution programs.

2. Information Technology and Communications

The ORC remained committed to investing in information technology infrastructure and improving services and efficiencies through the use of IT. The new funding structure allowed us to accelerate completion of our IT plan within a 3 to 5 year horizon.

In fiscal 2003/04, we were able to accomplish the following:

- Developed a communications planning process that will focus on the following areas:
  - Creation of an ORC website
  - Redesign of the Integrity Matters newsletter
  - Creation of an employee portal
  - Establishment of better stakeholder communication methods;
- Continued to build and make improvements to the information management infrastructure necessary to support the longer term IT goals of the Commission;
- Completed the first phase of the Commission Racing Information System (CRIS) which included a new Thoroughbred licensing system and an application to support the regulatory function of the Thoroughbred Official Veterinarians;
- Initiated the development of a Case Management and Rulings module that will be integrated into the CRIS licensing;
- Began development of business requirements for the creation of a statistics database through discussions with various external agencies (i.e. CPMA, Standardbred Canada);
- Developed a new Judges Scheduling System and made enhancements to the new Judges Daily Reporting System;
- Issued the Request For Qualifications for the development of the ORC's web site.

3. New Regulatory Initiatives

Ongoing review of the regulatory framework and introduction of new initiatives allowed for needed improvements within the industry. A key focus for the Commission was to review, monitor and enforce the horse protection rules which took effect in January 2003. Other regulatory initiatives implemented by the Commission were:

- Continued improvement and monitoring of backstretch and track safety programs and security procedures. This included changes to safety standards, a review of racetrack responsibilities and a review of racetrack surface and management standards.
- As part of its focus on horse protection, the Commission continued to monitor and enforce horse protection rules and the horse death registry, which took effect in January 2003, and to investigate all horse deaths and in particular, those where abuse was suspected.
- Working in conjunction with the New York State Racing and Wagering Board, developed protocols for a testing program to detect EPO antibodies in racehorses.

4. Head Office Administration

Head office accommodations were reviewed and reconfigured to meet staff and Commission Member requirements and to provide sufficient space for the recruitment of the resources required to implement the key strategies identified for the 2003/04 fiscal year. As an employer, the ORC remains committed to maintaining a compensation structure that remains competitive with the marketplace and supports the recruitment and retainment of high caliber employees. The Commission's salary structure, which was last reviewed in June 2000, was updated and adjusted for inflation for the 2003/04 fiscal year to ensure that it remains competitive.

5. Investigations and Enforcement

The Investigations Unit's activities were expanded especially in the area of compliance.

Key priorities were:

- Investigations on issues related to horse abuse and horse deaths;
- Compliance functions, specifically, the human drug testing program;
- Due diligence investigations on new and renewal licence applicants.

As part of its mandate to provide proactive industry regulation, the Investigations Unit also conducted a licensing blitz at racetracks across the province. The blitz educates industry participants on licensing requirements and ensures that security protocols are followed with respect to allowing individuals access to secure areas of the backstretch. Additional compliance officers were recruited to ensure that these programs continued to be effectively monitored.

6. Stakeholder and Industry Initiatives

In 2003/04, the Commission continued its support of several industry wide projects.

The Commission participated in the following initiatives:

- The Commission participated as co-chair with the Ontario Horse Racing Industry Association and with the Ministry of Economic Development and Trade on the 5 Year Economic Study on the impact of slot machines on the racing industry.
- The benchmark and performance measurement program introduced in 2002/03 to gauge the impact of slot machines on live racing. The Commission continued its work on this program in order to improve accountability and provide information which assists the industry in business plan development.
- Participation in the industry led Bio-Security and Horse Health Committee to address horse health issues through the prevention of common diseases including the West Nile Virus.
- Participation in the industry led education committee exploring accreditation programs for racing industry participants.
- Participation in the industry led committee for the development of drug and alcohol rehabilitation programs for licensees.

Legal

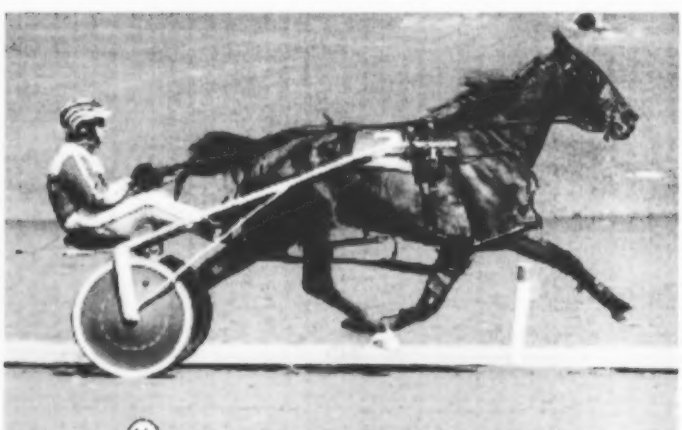
The implementation of the *Racing Commission Act, 2000* both reinforced the traditional role of legal services and clarified to whom and when those services are provided. Lawyers for the Commission provide, in general, four types of services:

- Legal advisory services to staff and the Administration on policy issues or on specific factual matters,
- Litigation services, where the lawyers act on behalf of the Administration before a panel of the Commission at hearings under the *Racing Commission Act, 2000*, the Rules of Standardbred Racing or the Rules of Thoroughbred Racing,
- Litigation services on behalf of the Commission if there is an application for judicial review of a decision of the panel, and
- Legal support services to the Administration and to the Ontario Racing Commission.

These legal services are provided by the Commission's lawyers and by outside legal counsel retained for specific purposes. The use of outside legal counsel permits the Administration to manage unusual circumstances, to meet high demands in a cost effective manner, and to draw on expertise where required.

Commission Hearings

During the fiscal year, 52 hearings were held over 36 dates. Thirteen of the hearings were for thoroughbred matters, 39 for Standardbred matters and eight for other matters such as racedate applications. The Administration is usually represented by a lawyer at these hearings.



Ontario Racing Industry Board of Appeal

Hearings are also held before the Ontario Racing Industry Board of Appeal where the fine is less than $500 or a suspension is less than 30 days. The Board sits in two divisions — Thoroughbred and Standardbred.

The Thoroughbred Division sat for 10 days and held 33 hearings (48 requests for hearings were made).

The Standardbred Division sat for 12 days and held 49 hearings (67 requests for hearings were made).

Requests for hearings were often abandoned, and as a result, the number of hearings were less than the number of requests. The Supervisors for Thoroughbred Racing and for Standardbred Racing act on behalf of the Administration before the Board of Appeal.

Notices of Proposed Order and Notices of Immediate Suspension

Thirty notices were issued under the *Racing Commission Act, 2000*. Notices of Proposed Orders and Orders of Immediate Suspension were introduced under the *Racing Commission Act, 2000*. Similar statutory provisions are in place for other regulatory agencies and administrative authorities that report to the Ministry of Consumer and Business Services.

Notices of Proposed Orders are issued by the Director where he or she proposes to refuse to issue a licence, to suspend a licence or to revoke a licence. The applicant for a licence or the licensee may, within 15 days of receipt of the notice of proposed order, request a hearing before a panel of the Commission. If the applicant or licensee does not do so, the Director may issue the order. If the applicant or licensee does request a hearing, the hearing is scheduled. The panel may confirm or set aside the order or direct the Director to take the action that the panel considers the Director ought to take to give effect to the purposes of the Act.

Racing

The Racing Division is responsible for the field operations of the Ontario Racing Commission and oversees the day to day supervision of live racing in the province. Key functions of this division are officiating at all races and applying the policies and rules promulgated by the Commission.

Under the supervision of the Director of Racing, Standardbred Judges and Thoroughbred Stewards oversee live races and issue fines and suspensions for violations of the Rules of Racing. Licensing agents maintain ORC offices at each of the racetracks and are in attendance on live race dates to facilitate licensing of racing participants. Where necessary the Judges and/or Stewards review applications, evaluate eligibility, oversee all racing officials, and generally handle any inquiries from licensees or the general public as it relates to the conduct of racing.

In addition, each racetrack has an Official Veterinarian in attendance to supervise live racing. Official Veterinarians play an important role in assisting the Commission to carry out its regulatory mandate. As the advocate for the horse, the Official Veterinarian's primary responsibility is to ensure that the horse is healthy and fit to race. These responsibilities are detailed in the Rules of Racing. As a Racing Official, Official Veterinarians also act as advisors to the Commission on matters related to equine health and are present at all tracks during live racing.

The Division also coordinates and oversees the Standardbred and Thoroughbred Industry Appeal Boards. The boards, which are comprised of industry representatives, hear appeals to rulings issued by the Judges and Stewards for fines of less than $500 and/or suspensions of less than 30 days. Members of the Industry Appeal Boards are appointed by the Ontario Racing Commission, upon recommendations from industry associations.

Rulings

	2003	2002	2001
Thoroughbred			
Stewards Rulings	751	751	752
Live Race Dates	278	282	281
Rulings per race date	2.70	2.66	2.68
Standardbred			
Judges Rulings	1,970	1,865	1,913
Live Race Dates	1,382	1,396	1,363
Rulings per race date	1.43	1.34	1.40

Positive Drug Tests

	2003	2002	2001
Thoroughbred			
No. of Tests	5,488	5,577	5,581
No. of Positives	4	3	5
Percentage occurrence	0.1%	0.1%	0.1%
Standardbred			
No. of Tests	27,624	27,403	26,357
No. of Positives	29	49	48
Percentage occurrence	0.1%	0.2%	0.2%

Positive Tests for TCO_2

	2003	2002	2001
Thoroughbred			
No. of Tests	2,650	3,560	5,076
No. of Positives	1	0	0
Standardbred			
No. of Tests	33,758	33,506	37,918
No. of Positives	25	5	14
Total Positive Tests for TCO_2	**26**	**5**	**14**

Program began August 1999

Ten year comparison of live race dates

	2003	2002	2001	2000	1999	1998	1997	1996	1995	1994
Thoroughbred										
Woodbine	163	166	165	160	165	171	178	194	192	182
Fort Erie	115	116	116	107	107	75	100	101	101	96
Greenwood								0	0	0
Total Thoroughbred	278	282	281	267	272	246	278	295	293	278
Quarterhorse										
Picov Downs	27	22	20	19	19	19	20	21	21	19
Total Quarterhorse	27	22	20	19	19	19	20	21	21	19
Standardbred										
Woodbine	146	157	155	106	133	159	150	141	144	136
Mohawk	110	103	102	154	123	100	110	118	117	122
Greenwood								0	0	0
Total WEG Standardbred	256	260	257	260	256	259	260	259	261	258
Flamboro Downs	257	259	259	260	255	255	212	250	134	212
Windsor	153	156	171	184	193	166	149	178	169	116
Rideau Carleton	125	141	155	118	95	74	77	69	113	105
Kawartha	107	79	87	54	50	50	31	47	55	56
Georgian Downs (Barrie)	102	101	25	46	50	52	54	50	66	90
Western Fair	99	99	98	98	87	92	89	95	112	121
Sudbury Downs	71	74	78	78	53	55	50	50	50	49
Hiawatha	61	65	73	78	57	50	48	47	53	44
Elmira	39	50	50	49	51	51	50	50	50	50
Hanover	31	31	31	17	21	21	21	20	21	21
Quinte (Belleville)	26	26	26	25	25	25	25	27	28	24
Dresden	20	20	20	16	16	15	14	21	26	27
Clinton	18	17	17	12	12	12	12	12	14	11
Woodstock	17	18	16	12	16	15	15	15	19	22
Kingston Park									2	44
Total Standardbred	1,382	1,396	1,363	1,307	1,237	1,192	1,107	1,190	1,173	1,250
Grand Total	1,687	1,700	1,664	1,593	1,528	1,457	1,405	1,506	1,487	1,547

Breakdown of number of licences issued

	2003	2002	2001	2000	1999	1998
Thoroughbred						
Owner, New Owner & Owner Renewal	2,163	2,353	2,338	2,335	1,922	1,908
Trainer & Trainer Assistant	403	399	384	368	325	331
Owner/Trainer, New and Renewals	265	299	300	284	292	296
Jockey	94	115	99	115	106	113
Jockey Apprentice, Valets & Agent	76	64	68	56	57	60
Tradesman	236	246	203	196	180	171
Veterinarian	42	40	45	37	39	43
Occupational (Other)	2,893	2,697	2,449	1,959	2,051	1,672
Association Officials	320	174	176	165	172	177
Commission Officials	27	21	21	19	23	19
Pari Mutuel	162	212	251	243	475	174
Total Thoroughbred	**6,681**	**6,620**	**6,334**	**5,777**	**5,642**	**4,964**
Quarter Horse						
Owner	63	54	48	42	38	47
Trainer	4	7	6	3	3	6
Assistant Trainer	3					
Owner/Trainer	12	10	14	12	14	5
Owner/Assistant Trainer	—	3	2	3	7	6
Jockey	12	14	11	13	12	11
Veterinarian	—	—	3	1	2	—
Occupational (Other)	41	41	23	27	31	15
Association Officials	15	15	16	15	14	13
Commission Officials	—	3	3	3	3	3
Total Quarter Horse	**150**	**147**	**126**	**119**	**124**	**106**
Standardbred						
Owner, New and Renewal	9,229	9,230	8,848	8,610	7,797	7,341
Stable/Multiple Ownership	886	906	858	793	719	658
Trainer	3,481	3,533	3,451	3,442	3,258	3,068
Driver	1,696	1,748	1,703	1,714	1,603	1,497
Groom	4,735	4,470	3,451	3,685	3,411	3,332
Tradesmen	149	149	129	97	87	61
Veterinarian	75	65	62	61	59	56
Occupational	378	404	336	239	194	141
Association Officials	495	448	415	334	286	218
Commission Officials	109	100	82	74	71	70
Pari-Mutuel	1,035	1,109	659	651	383	512
Total Standardbred	**22,268**	**22,162**	**19,994**	**19,700**	**17,873**	**16,954**
Total licences issued	29,099	28,929	26,454	25,596	23,639	22,024
% changed	1%	9%	3%	8%	7%	

Claims

	2003			2002			Percentage Change	
	No.	Value $	Average $	No.	Value $	Average $	No.	Average
Standardbred								
Clinton	5	26,625	5,325	28	129,875	4,638	-82%	15%
Dresden	16	109,125	6,820	26	129,125	4,966	-38%	37%
Elmira	45	281,406	6,253	49	325,250	6,638	-8%	-6%
Flamboro Downs	466	4,300,000	9,227	776	5,890,327	7,591	-40%	22%
Georgian Downs	237	2,574,750	10,864	279	2,715,875	9,734	-15%	12%
Hanover	30	187,000	6,233	49	329,000	6,714	-39%	-7%
Hiawatha	52	413,950	7,961	103	747,525	7,258	-50%	10%
Kawartha Downs	116	895,875	7,723	122	908,375	7,446	-5%	4%
Mohawk	240	7,450,750	31,045	632	20,481,000	32,407	-62%	-4%
Quinte	3	11,500	3,833	13	64,125	4,933	-77%	-22%
Rideau Carleton	244	2,324,750	9,528	449	4,344,250	9,675	-46%	-2%
Sudbury	78	628,500	8,058	104	731,820	7,037	-25%	15%
Western Fair	87	829,500	9,534	86	584,875	6,801	1%	40%
Windsor	196	1,811,375	9,242	371	3,744,000	10,092	-47%	-8%
Woodbine	547	16,350,750	29,892	1,166	37,084,700	31,805	-53%	-6%
Woodstock	16	132,000	8,250	18	8,900	494	-11%	1569%
Total	**2,378**	**38,327,856**	**16,118**	**4,271**	**78,219,022**	**18,314**	**-44%**	**7%**
Thoroughbred								
Woodbine	493	14,106,000	28,612	627	17,307,000	27,602	-21%	4%
Fort Erie	310	2,589,000	8,167	448	3,793,000	8,466	-31%	-4%
Total	**803**	**16,695,000**	**20,790**	**1,075**	**21,100,000**	**19,627**	**-25%**	**6%**

Investigative Unit

The Investigative Unit of the Ontario Racing Commission assists the ORC in fulfilling its mandate to regulate horse racing in the public interest and ensure public confidence in the honesty and integrity of the industry in Ontario. The Investigative Unit is comprised of civilian investigators and police officers seconded from the Ontario Provincial Police Illegal Gambling Unit of the Organized Crime Section. The ORC Director of Investigations and a Detective Staff Sergeant from the OPP jointly oversee the Unit.

The Unit's overall focus is to enhance compliance with the regulatory framework governing horse racing through rigorous enforcement of the rules. While enforcement is key, these activities are tempered by educational and outreach initiatives.

Objectives

- ensure that all facets of the industry operate with honesty and integrity;
- identify and address issues related to organized crime involvement in the industry;
- address incidents of drug use (both human and equine);
- ensure paddock and backstretch areas are properly secured;
- identify and address corrupt practices in the industry;
- ensure compliance with ORC rules and rulings; and
- establish Ontario as a horse racing industry leader in the area of investigation and enforcement.

Functions

- conducts due diligence investigations on all new licence applicants, including teletheatres and racetracks, to ensure that only those individuals and organizations who will act with honesty and integrity can participate in the industry;
- conducts breathalyzer and human drug testing to enhance safety in horse racing;
- searches for prohibited items to detect the use of illicit or prohibited substances;
- enforces Security Standards, Rules of Racing and Rulings;
- conducts investigations of serious racing violations including fraud, cruelty to animals, shadow training and hidden ownerships;
- investigates illegal gambling activities related to the horse racing industry such as bookmaking and money laundering;
- liases with the police community and other civilian regulatory bodies to share information and conduct joint investigations where appropriate;
- serves summons to support judicial processes related to ORC regulatory activities; and
- conducts investigations and ensures compliance with the Death Registry Program.

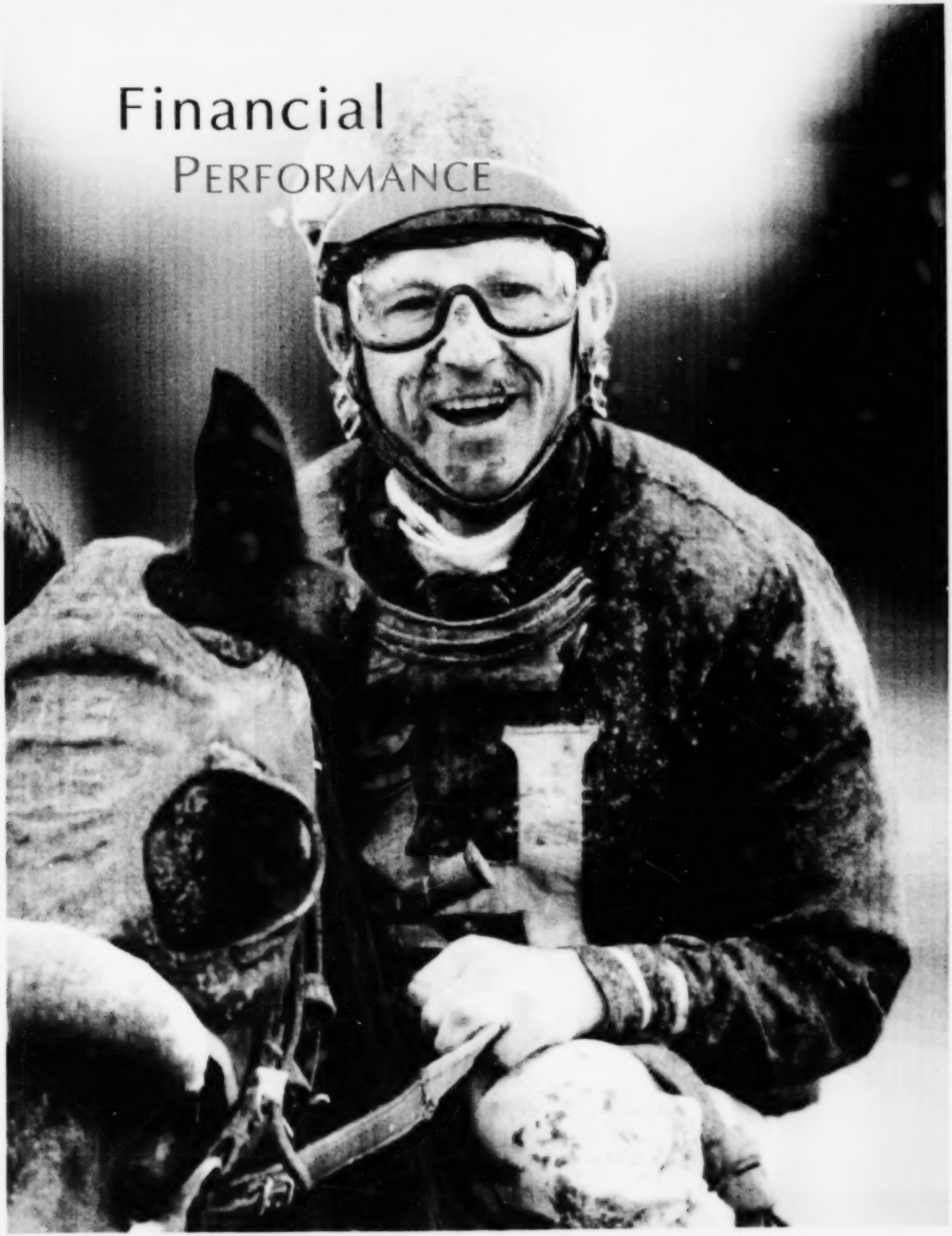
2003/2004 Accomplishments:

- Under the name of PROJECT ID, the Investigative Unit conducted its annual licensing checks at all racetracks in Ontario. Over 6,000 licences were checked during the 2003 initiative. The program continues to increase the ORC's presence and profile in the industry while ensuring tracks are meeting required security standards with respect to restricting access to secure areas of the racetrack.
- Conducted random testing programs at all racetracks. More than 5,000 tests were conducted through this program, including breathalyzer tests, human drug tests and searches of barns/paddock areas and vehicles.
- Under an enhanced due diligence program, a four year rotational CPIC process has been established to conduct checks on all ORC licensees to maintain the integrity of the licensing process. To date 12,000 CPIC checks have been conducted.
- Continued monitoring of the ORC Hotline, which allows callers to provide anonymous information to the Investigative Unit, involving horse abuse, hidden ownerships and other potential regulatory infractions.
- The new Death Registry protocol requires the reporting of all racing related horse deaths and has allowed for the timely investigation by the Unit of all 190 reported cases and other suspected cases of horse abuse.
- Increased the number of random checks of racetrack backstretch and paddock security measures.
- Developed and conducted seminars for racetrack security personnel.

Investigative Unit

	2003	2002
Workload Statistics		
Human Drug Tests	642	499
Teletheatre Inspections	9	46
Due Diligence Investigations	1250	123
Seizures	21	11
Teletheatre Investigations	13	16
Summonses Served	201	508
Occurrences		
Publicly Generated Occurrences	11	30
Licensee Generated Occurrences	38	20
ORC Generated Occurrences	593	369
Total	642	419
Searches		
Barn Searches	26	30
Vehicle Searches	25	30
Other Searches	13	5
Total	64	65

Financial
PERFORMANCE



Management
Discussion

The Ontario Racing Commission was established as an independent agency of the Crown under the *Racing Commission Act, 2000*. The fiscal year 2003-04 ended March 31, 2004, which marks the third full operational period under the new Act.

During the year the Commission's Information Technology Strategic Plan was expanded. With the hiring of an Information Systems Coordinator and a Technical Assistant, additional computer equipment was issued to field officials and the Commission Racing Information System (CRIS) was in place for the Thoroughbred division. The Investigative Unit expanded modestly to deal with increased operational needs.

The Commission introduced a new program that tests horses for the EPO antibodies effective November 1, 2003 and introduced Track Maintenance Standards program in the fall of 2003. These two initiatives were not part of the Board approval at the start of the fiscal year and the expenditure impact was off-set by savings in other areas of operation.

Change in Basis of Accounting

The Commission has now fully adopted the accrual basis of accounting for financial statements preparation and revenues and expenditures are treated in this new method as compared to the previous modified cash basis used.

This new basis also provides the tools for the Commission to comply with the Canadian generally accepted accounting principles to prepare its financial statements similar to the way that other Ministries and Agencies, Boards and Commissions use to prepare their financial statements.

Revenue

During this fiscal period, the Commission received funds for its operational expenditures from four main sources:

- track levy calculated as a percentage of each racing association's total wagering for the previous calendar year,
- regulatory (purse) levy which was negotiated with the Industry through the Ontario Horse Racing Industry Association and came into effect July 1, 2003,
- license fees collected from individuals such as owners, trainers, drivers, jockeys, etc., racetrack licences and race date changes, and
- fines imposed for violations of the Rules of Racing.

For the fiscal year ended March 31, 2004, the Commission's total revenue was $9.5 million, and included track levy of $6.2 million, regulatory (purse) levy of $1.6 million, fees of $1.3 million and fines of $0.4 million.

Expenditure

The Board approved total 2003-04 expenditures to be equal to projected revenue of $9.5 million for the operation of the Commission, and based on this approval, the track and regulatory levy (82% of revenue) is calculated.

Salaries and Benefits account for approximately 60% of total expenditures. This is 3% less than the previous year due to the fact that staff replacements and planned hirings were delayed at Head Office and in field operations.

Reserve

When the Ministry of Consumer and Business Services approved the establishment of a Reserve account in fiscal 2001-02 the equivalent of approximately 25% of its annual operating budget, it was deemed prudent since a significant portion of the Commission's revenue base relies on total wagering and purses paid at Ontario racing venues that could fluctuate.

At the end of fiscal 2002-03 the total reserve fund was $500,000 and the plan was to increase this fund by a portion of projected surplus from fiscal 2002-03. The Board approved that $200,000 from fiscal 2002-03 be used to increase the reserve fund to $700,000 for the fiscal 2003-2004.

Financial STATEMENTS

Auditor's Report

To the Ontario Racing Commission
and to the Minister of Consumer and Business Services

I have audited the balance sheet of the Ontario Racing Commission as at March 31, 2004 and the statements of operations and accumulated surplus and cash flows for the year then ended. These financial statements are the responsibility of the Commission's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free from material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In my opinion, these financial statements present fairly, in all material respects, the financial position of the Commission as at March 31, 2004 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Toronto, Ontario
July 6, 2004

Signed
Gary R. Peall, CA
Acting Assistant Provincial Auditor

Balance Sheet As at March 31, 2004

	2004 ($ 000)	2003 ($ 000)
ASSETS		
Current		
Cash (Note 9)	1,054	1,494
Accounts receivable	107	52
Prepaid expenses	53	54
	1,214	1,600
Capital assets (Note 6)	300	290
	1,514	1,890
LIABILITIES AND NET ASSETS		
Current		
Accounts payable and accrued liabilities	854	924
Current portion of accrued benefit obligation (Note 4 (c))	40	28
	894	952
Long-term		
Accrued benefit obligation (Note 4 (c))	566	468
Net assets		
Accumulated surplus (Note 9)	54	470
	1,514	1,890

Commitments (Note 7)

See accompanying notes to financial statements.

Approved on behalf of the Commision

Signed
Lynda Tanaka
Chair

Signed
Larry Todd
Vice-Chair

Statement of Operations and Accumulated Surplus For the Year Ended March 31, 2004

	2004 ($ 000)	2003 ($ 000)
Revenue		
Track levy (Note 3)	6,219	6,234
Regulatory levy (Note 3)	1,591	—
Licence and registration fees	1,285	758
Fines and penalties	408	475
Interest income	23	24
Total revenue	9,526	7,491
Expenses		
Salaries and wages	5,023	3,946
Employee benefits (Note 4)	872	650
Transportation and communication	985	919
Services (Note 8)	2,763	1,640
Supplies	209	157
Amortization	90	5
Total expenses	9,942	7,317
(Deficiency) excess of revenue over expenses	**(416)**	**174**
Accumulated surplus, beginning of year	**470**	**296**
Accumulated surplus, end of year	**54**	**470**

See accompanying notes to financial statements.

Statement of Cash Flows For the Year Ended March 31, 2004

	2004 ($ 000)	2003 ($ 000)
Cash flows from operating activities		
(Deficiency) excess of revenue over expenses	(417)	174
Amortization	90	5
	(327)	**179**
Changes in non-cash items		
Changes in non-cash operating working capital	(123)	397
Accrued benefit obligation	110	38
	(13)	**435**
	(340)	**614**
Cash used for investing activity		
Purchase of capital assets	(100)	(272)
Net change in cash position	**(440)**	**342**
Cash position, beginning of year	**1,494**	**1,152**
Cash position, end of year	**1,054**	**1,494**
Cash is composed of:		
General	354	994
Reserve (Note 9)	700	500
	1,054	1,494

See accompanying notes to financial statements.

Notes to Financial Statements
MARCH 31, 2004

1. OBJECTS OF THE COMMISSION

Effective December 15, 2000, the *Racing Commission Act, 2000* continued the Ontario Racing Commission (the "Commission") as an independent self-financing regulatory agency of the Crown. The Commission is responsible to govern, direct, control and regulate horse racing in the Province.

2. SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared by management in accordance with Canadian generally accepted accounting principles. The significant accounting policies used to prepare these statements are summarized below:

(a) Capital Assets

Capital assets are recorded at cost less accumulated amortization. Amortization is calculated on a straight-line basis over the estim ted useful life of the asset, beginning in the year following acquisition, as follows:

Office furniture and fixtures	5 years
Computer equipment and software	3 years
Leasehold improvements	remaining term of lease

(b) Revenue Recognition

Track and regulatory levies are recognized as income in the year they pertain to.

Licence and registration fees are recognized as income when issued.

Revenue from fines and penalties, less a provision for uncollectible amounts, is recorded when such fines and penalties are imposed.

(c) Use of Estimates

The preparation of financial statements in accordance with Canadian generally accepted accounting principles requires that management make estimates and assumptions that affect the reported amount of assets and liabilities as at the date of the financial statements and the reported amounts of revenues and expenses for the period. Actual amounts could differ from these estimates.

3. TRACK LEVY AND REGULATORY LEVY

The track levy is calculated as a percentage of total wagering at each racing association for the previous year. Effective July 1, 2003, the Commission introduced a new regulatory levy calculated as a percentage of purses paid at each racetrack during the previous year. The levies are established such that the total sum of the levies and other revenues received by the Commission will be sufficient to cover all costs associated with the operation of the Commission.

4. EMPLOYEE BENEFITS

(a) Pension Benefits

The Commission provides pension benefits for all its permanent employees through participation in the Public Service Pension Fund (PSPF) which is a multi-employer defined benefit pension plan established by the Province of Ontario. The plan is accounted for as a defined contribution plan as the Commission has insufficient information to apply defined benefit plan accounting to the pension plan. The Commission's contributions related to the PSPF for the year were $298,210 (2003 – $171,060) and are included in employee benefits.

(b) Non-pension Benefits

Cost of post-retirement non-pension employee benefits are paid by the Management Board Secretariat and are not included in the Statement of Operations and Accumulated Surplus.

(c) Accrued Benefit Obligation

The accrued benefit obligation includes an accrual for employee severance payments. In fiscal 2004, the cost of this employee future benefit was $110,065 (2003 – $52,447) and is included in Employee Benefits.

5. MEMBERS' REMUNERATION

Total remuneration of the Chair and members of the Commission for the year was $104,365 (2003 – $120,895).

6. CAPITAL ASSETS

	2004 ($ 000)			2003 ($ 000)
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
Computer equipment and software	234	78	156	231
Office furniture and equipment	90	17	73	59
Leasehold improvements	71	—	71	—
	395	**95**	**300**	**290**

7. COMMITMENTS

The Commission is committed under operating leases on head office premises and vehicles with future minimum rental payments due as follows:

	($ 000)
2005	375
2006	301
2007	65
	741

8. RELATED PARTY TRANSACTIONS

The Commission paid the Province of Ontario for: Ontario Provincial Police investigative and related services totalling $568,020 (2003 – $587,405); and for administrative services, information technology services, and use of computer equipment totalling $179,574 (2003 – $67,457).

9. RESERVE

Subsection 13(1) of the *Racing Commission Act, 2000* allows the Commission to retain its surplus funds unless, under subsection 13(2), it is ordered by the Minister of Consumer and Business Services to pay into the Consolidated Revenue Fund of the Province of Ontario the portion of its surplus funds as determined by the Minister. In fiscal 2002, the Commission obtained approval from the Ministry of Consumer and Business Services to establish a Reserve account not to exceed 25% of the Commission's annual operating budget. These funds will be used as an operating contingency against unanticipated revenue shortfalls.

10. SALARY DISCLOSURE

Section 3(5) of the *Public Sector Salary Disclosure Act, 1996* requires disclosure of Ontario public-sector employees who were paid a salary in excess of $100,000 in calendar year 2003. For the Ontario Racing Commission, this disclosure is as follows:

Name	Position	Salary ($)	Taxable Benefits ($)
Donald Bourgeois	Solicitor	163,207	247
Gregory Fernandes	Director of Finance and Administration	138,366	2,566
William Fines	Supervisor of Standardbred Racing	114,829	174
Edwin Hall	Supervisor of Thoroughbred Racing	104,798	0
Jean Major	Executive Director	182,648	3,875
Jasmina Milanovich	Manager of Corporate Affairs	105,682	160
Terry Stone	Director of Racing	138,366	210

Wagering
STATISTICS

Canada

WAGERING STATISTICS 2003

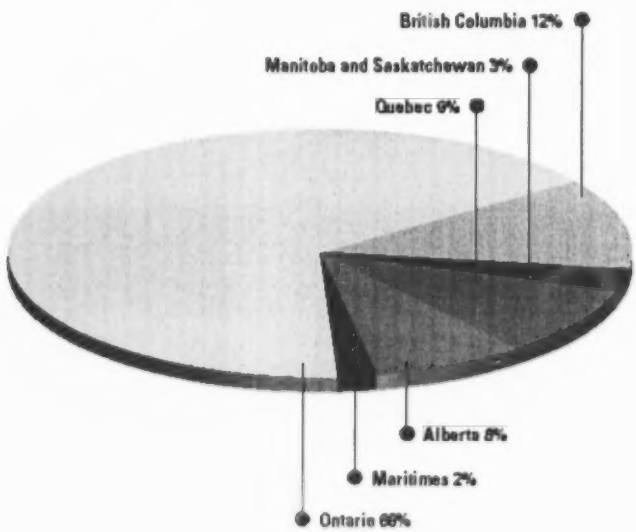
	No. of Days	Wagering $	Provincial Tax Gross $	Federal Levy $	%
Provincial Detail					
Ontario	1,700	1,205,193,343			66.46%
British Columbia	194	210,722,376			11.62%
Quebec	405	170,034,729			9.38%
Alberta	317	151,600,161			8.36%
Manitoba	98	44,527,144			2.46%
Saskatchewan	58	1,869,360			0.10%
Nova Scotia	94	11,213,933			0.62%
New Brunswick	67	8,592,928			0.47%
PEI	104	8,307,811			0.46%
Newfoundland	N/A	1,270,501			0.07%
Total Canada	**3,037**	**1,813,332,284**			**100.00%**

[a] Statistics provided by the Canadian Pari-Mutuel Agency

Ontario

Standardbred*	1,395	501,435,143	2,507,176	4,011,481	41.61%
Thoroughbred	278	703,618,328	3,518,092	5,628,947	58.38%
Quarter Horse	27	139,872 699	1,119		0.01%
Total Ontario	**1,700**	**1,205,193,343**	**6,025,967**	**9,641,547**	**100.00%**

[a] includes 13 days of Unsupervised Racing



Ontario

Wagering Statistics 2003

Tracks	2003	2002	+/- %	2003	2002	+/- %
Thoroughbred						
Woodbine	163	166	-1.8%	542,057,001	540,395,479	0.3%
Fort Erie	115	116	-0.9%	63,974,630	71,221,164	-10.2%
Total TB	**278**	**282**	**-1.4%**	**606,031,631**	**611,616,643**	**-0.9%**
Quarter Horse						
Picov Downs	27	22	22.7%	354,835	287,320	23.5%
Total QH	**27**	**22**	**22.7%**	**354,835**	**287,320**	**23.5%**
Standardbred						
Woodbine	146	157	-7.0%	291,059,452	311,883,645	-6.7%
Mohawk	110	103	6.8%	28,792,782	30,142,139	-4.5%
Total WEG	256	260	-1.5%	319,852,234	342,025,784	-6.5%
Flamboro	257	259	-0.8%	53,494,677	53,550,322	-0.1%
Windsor	153	156	-1.9%	46,163,871	49,514,484	-6.8%
Rideau Carleton	125	141	-11.3%	35,011,982	38,022,739	-7.9%
Georgian	102	101	1.0%	30,422,921	29,641,680	2.6%
Western Fair	99	99	0.0%	22,270,828	26,184,630	-14.9%
Elmira	39	50	-22.0%	28,360,386	25,630,617	10.7%
Sudbury	71	74	-4.1%	13,269,290	15,812,083	-16.1%
Kawartha	107	79	35.4%	13,028,128	13,287,116	-1.9%
Hiawatha	61	65	-6.2%	9,368,020	10,290,787	-9.0%
Dresden	20	20	0.0%	8,080,307	7,403,994	9.1%
Hanover	31	31	0.0%	6,443,319	6,207,804	3.8%
Woodstock	17	18	-5.6%	5,311,771	5,840,514	-9.1%
Quinte	26	26	0.0%	3,910,658	5,010,755	-22.0%
Clinton	18	17	5.9%	3,619,149	3,495,784	3.5%
Total Supervised	1,382	1,396	-1.0%	598,607,541	631,919,093	-5.3%
Unsupervised	13	15	-13.3%	120,023	127,314	-5.7%
Total SB	**1,395**	**1,411**	**-1.1%**	**598,727,564**	**632,046,407**	**-5.3%**
Grand Total	**1,700**	**1,715**	**-0.9%**	**1,205,114,030**	**1,243,950,370**	**-3.1%**

Breakdown

Wagering By Type

Tracks	Live	% of total	Intertrack	% of total	Teletheatre	% of total	TAB	% of total	Total Wagering	Total Thoroughbred	Total Standardbred
Thoroughbred											
Woodbine	73,642,203	13.6%	120,586,207	22.2%	290,697,238	53.6%	57,131,253	10.5%	542,057,001	542,057,001	0
Fort Erie	16,239,601	25.4%	18,127,344	28.3%	28,692,839	44.9%	914,845	1.4%	63,974,630	50,106,213	13,868,416
Total TB	**89,881,804**	**14.8%**	**138,713,551**	**22.9%**	**319,390,078**	**52.7%**	**58,046,098**	**9.6%**	**606,031,631**	**592,163,214**	**13,868,416**
Quarter Horse											
Picov Downs	139,872	39.4%	214,963	60.6%	0	0.0%	0	0.0%	354,835	354,835	0
Total QH	**139,872**	**39.4%**	**214,963**	**60.6%**	**0**	**0.0%**	**0**	**0.0%**	**354,835**	**354,835**	**0**
Standardbred											
Woodbine	37,160,928	12.8%	69,953,564	24.0%	148,700,908	51.1%	35,244,053	12.1%	291,059,452	18,451,645	272,607,807
Mohawk	13,793,630	47.9%	14,999,152	52.1%	0	0.0%	0	0.0%	28,792,782	7,766,551	21,026,231
Total WEG SB	50,954,558	15.9%	84,952,716	26.6%	148,700,908	46.5%	35,244,053	11.0%	319,852,234	26,218,196	293,634,038
Flamboro	9,209,870	17.2%	12,674,918	23.7%	30,259,143	56.6%	1,350,746	2.5%	53,494,677	21,791,119	31,703,558
Windsor	13,745,816	29.8%	29,455,939	63.8%	1,232,479	2.7%	1,729,537	3.7%	46,163,871	16,028,518	30,135,353
Rideau Carleton	5,775,309	16.5%	10,941,341	31.3%	16,529,706	47.2%	1,765,626	5.0%	35,011,982	11,740,138	23,271,844
Georgian	3,952,626	13.0%	12,545,933	41.2%	10,792,836	35.5%	3,131,526	10.3%	30,422,921	15,170,891	15,252,030
Western Fair	3,246,238	14.6%	18,069,491	81.1%	89,564	0.4%	865,535	3.9%	22,270,828	7,086,951	15,183,877
Elmira	886,017	3.1%	6,159,889	21.7%	20,503,737	72.3%	810,743	2.9%	28,360,386	14,204,816	14,155,570
Sudbury	934,653	7.0%	772,853	5.8%	11,561,784	87.1%	0	0.0%	13,269,290	7,308,456	5,960,834
Kawartha	2,610,517	20.0%	2,875,911	22.1%	6,854,531	52.6%	687,169	5.3%	13,028,128	3,702,875	9,325,253
Hiawatha	2,698,572	28.8%	6,422,649	68.6%	89,564	1.0%	157,234	1.7%	9,368,020	2,172,324	7,195,696
Dresden	832,403	10.3%	2,463,668	30.5%	4,502,225	55.7%	282,011	3.5%	8,080,307	2,437,015	5,643,292
Hanover	858,471	13.3%	2,777,606	43.1%	2,462,344	38.2%	344,898	5.4%	6,443,319	2,001,277	4,442,042
Woodstock	390,726	7.4%	4,346,737	81.8%	379,400	7.1%	194,908	3.7%	5,311,771	1,862,048	3,449,723
Quinte	344,095	8.8%	2,622,734	67.1%	0	0.0%	943,829	24.1%	3,910,658	1,639,732	2,270,926
Clinton	593,659	16.4%	1,903,459	52.6%	1,026,036	28.4%	95,995	2.7%	3,619,149	633,793	2,985,356
Total Supervised	97,033,530	16.2%	198,985,844	33.2%	254,984,257	42.6%	47,603,910	8.0%	598,607,541	133,998,150	464,609,391
Unsupervised	120,023	100.0%							120,023	0	120,023
Total SB	**97,153,553**	**16.2%**	**198,985,844**	**33.2%**	**254,984,257**	**42.6%**	**47,603,910**	**8.0%**	**598,727,564**	**133,998,150**	**464,729,414**
Grand Total	**187,175,329**	**15.5%**	**337,914,358**	**28.0%**	**574,374,334**	**47.7%**	**105,650,008**	**8.8%**	**1,205,114,030**	**726,516,199**	**478,597,830**

Breakdown

Foreign vs Ontario Product

	FOREIGN						ONTARIO					
Tracks	Thoroughbred	% of TB	Standardbred	% of SB	Total foreign	% of total	Thoroughbred	% of TB	Standardbred	% of SB	Total Ontario	% of total
Thoroughbred												
Woodbine	370,938,016	68.4%	0		370,938,016	68.4%	171,116,185	31.6%	0	0.0%	171,116,185	31.6%
Fort Erie	22,837,407	45.6%	4,341,172	31.3%	27,178,580	42.5%	27,269,805	54.4%	9,527,244	68.7%	36,796,050	57.5%
Total TB	393,775,423	66.5%	4,341,172	31.3%	398,117,596	65.7%	198,386,991	33.5%	9,527,244	68.7%	207,914,235	34.3%
Quarter Horse												
Picov Downs	32,401	9.1%	0	0.0%	32,401	9.1%	322,434	90.9%	0	0.0%	322,434	90.9%
Total QH	32,401	9.1%	0	0.0%	32,401	9.1%	322,434	90.9%	0	0.0%	322,434	90.9%
Standardbred												
Woodbine	18,451,645	9.0%	74,253,327	27.2%	92,704,972	31.9%	0	0.0%	198,354,480	72.8%	198,354,480	68.1%
Mohawk	5,762,410	74.2%	2,694,085	12.8%	8,456,495	29.4%	2,004,141	25.8%	18,332,146	87.2%	20,336,287	70.6%
Total WEG SB	24,214,055	92.4%	76,947,412	26.2%	101,161,467	31.6%	2,004,141	7.6%	216,686,626	73.8%	218,690,767	68.4%
Flamboro	16,250,289	74.6%	5,762,643	16.2%	22,021,932	41.2%	5,531,830	25.4%	25,940,915	81.8%	31,472,745	58.8%
Windsor	13,124,879	81.9%	5,718,192	19.0%	18,843,072	40.8%	2,903,639	18.1%	24,417,160	81.0%	27,320,799	59.2%
Rideau Carleton	8,925,815	76.0%	5,266,627	22.6%	14,192,442	40.5%	2,814,323	24.0%	18,005,217	77.4%	20,819,540	59.5%
Georgian	10,256,280	67.6%	2,870,461	18.8%	13,126,751	43.2%	4,912,601	32.4%	12,381,569	81.2%	17,294,170	56.8%
Western Fair	5,559,936	78.5%	2,813,419	18.5%	8,373,355	37.6%	1,527,015	21.5%	12,370,458	81.5%	13,897,473	62.4%
Elmira	10,412,547	73.3%	3,044,942	21.5%	13,457,488	47.5%	3,792,259	26.7%	11,110,628	78.5%	14,902,888	52.5%
Sudbury	4,737,522	64.6%	1,063,932	17.8%	5,801,454	43.7%	2,570,934	35.2%	4,896,902	82.2%	7,467,836	56.3%
Kawartha	2,396,458	64.7%	1,294,047	13.9%	3,690,505	28.3%	1,306,417	35.3%	8,031,205	86.1%	9,337,623	71.7%
Hiawatha	1,642,879	75.6%	1,200,028	18.7%	2,842,907	30.3%	529,445	24.4%	5,995,668	83.3%	6,525,113	69.7%
Dresden	1,852,377	76.0%	1,277,124	22.6%	3,129,501	38.7%	584,638	24.0%	4,366,160	77.4%	4,950,805	61.3%
Hanover	1,397,914	69.9%	778,101	17.5%	2,176,015	33.8%	603,363	30.1%	3,953,941	82.5%	4,267,304	66.2%
Woodstock	1,215,336	70.6%	662,659	19.2%	1,877,995	37.2%	546,712	29.4%	2,787,064	80.8%	3,333,776	62.8%
Quinte	1,150,814	70.2%	331,917	14.6%	1,482,731	37.9%	484,918	29.8%	1,930,089	85.4%	2,427,827	62.1%
Clinton	280,980	45.9%	490,219	16.4%	781,200	21.6%	342,803	54.1%	2,495,137	83.6%	2,837,940	78.4%
Total Supervised	103,539,102	77.3%	109,521,724	23.6%	213,060,825	35.6%	30,450,048	22.7%	355,087,667	76.4%	385,546,716	64.4%
Unsupervised									120,023		120,023	100.0%
Total SB	103,539,102	77.3%	109,521,724	23.6%	213,060,825	35.6%	30,450,048	22.7%	355,207,690	76.4%	385,666,739	64.4%
Grand Total	497,347,726	68.5%	113,862,896	23.8%	611,210,622	80.7%	229,158,473	31.5%	364,734,934	76.2%	593,893,408	66.3%

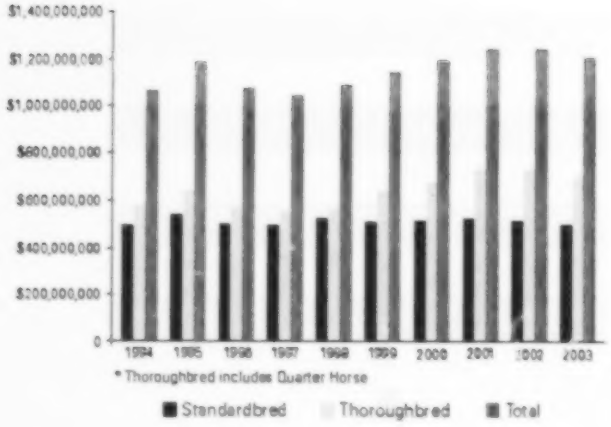
Progress
10 Years in Racing

Year	Days Raced	Amount Wagered $	Provincial Tax $	Federal Tax $	Purse - Distribution $
Thoroughbred					
1994	297	578,367,530	43,448,071	4,671,571	39,484,249
1995	291	638,490,418	47,421,044	5,077,793	47,960,785
1996	295	569,659,968	44,831,638	5,282,436	47,496,127
1997	278	553,407,902	2,767,039	4,424,817	42,325,856
1998	246	564,056,502	2,820,282	4,510,285	44,914,560
1999	272	636,422,948	3,182,114	4,839,489	58,501,153
2000	267	676,304,806	3,381,524	5,404,992	86,141,250
2001	281	728,071,976	3,640,359	5,824,576	101,274,193
2002	282	731,486,875	3,661,863	5,844,315	111,556,530
2003	**278**	**703,618,327**	**3,518,091**	**5,628,946**	**110,724,822**
Quarter Horse					
1994	19	151,149	10,652	1,209	73,734
1995	20	128,836	9,113	1,030	204,695
1996	21	110,278	7,352	882	209,072
1997	20	98,221	491	786	164,832
1998	19	97,132	485	776	161,818
1999	19	100,061	500	800	169,188
2000	19	92,382	462	739	204,725
2001	20	102,862	514	823	246,600
2002	22	110,546	553	882	270,000
2003	**27**	**139,872**	**699**	**1,119**	**313,819**
Standardbred					
1994	1,298	488,252,954	36,992,508	3,963,716	63,951,896
1995	1,208	540,542,758	45,220,663	4,698,798	78,325,497
1996	1,215	501,662,083	41,910,758	5,243,892	78,676,848
1997	1,134	489,346,651	2,446,733	3,912,610	77,707,000
1998	1,216	523,637,389	2,618,186	4,187,087	81,193,564
1999	1,256	507,566,594	2,537,783	4,060,453	103,115,151
2000	1,321	516,615,809	2,583,079	4,132,926	141,426,121
2001	1,380	518,785,484	2,593,927	4,150,284	109,077,911
2002	1,411	512,352,949	2,561,646	4,092,100	109,043,494
2003	**1,442**	**501,435,143**	**2,507,175**	**4,011,481**	**104,858,676**

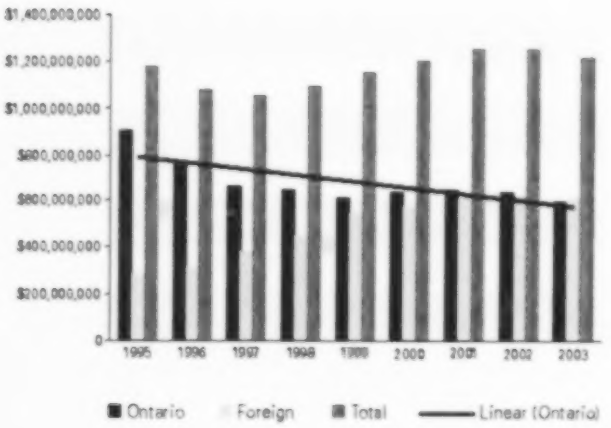
1996 The Race Tracks Tax was reduced from 7% 5% on tractions to 0.5% effective September 30, 1996

Note: Wagering statistics only include betting transactions in the Province of Ontario.
Betting transactions made in other jurisdictions on Ontario product are not included in these figures.

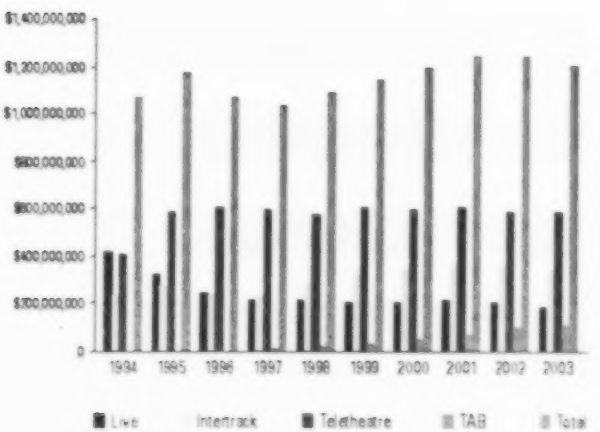
Ontario Wagering Statistics



How is Ontario product doing?



How and where are people betting?



Simulcast
WAGERING

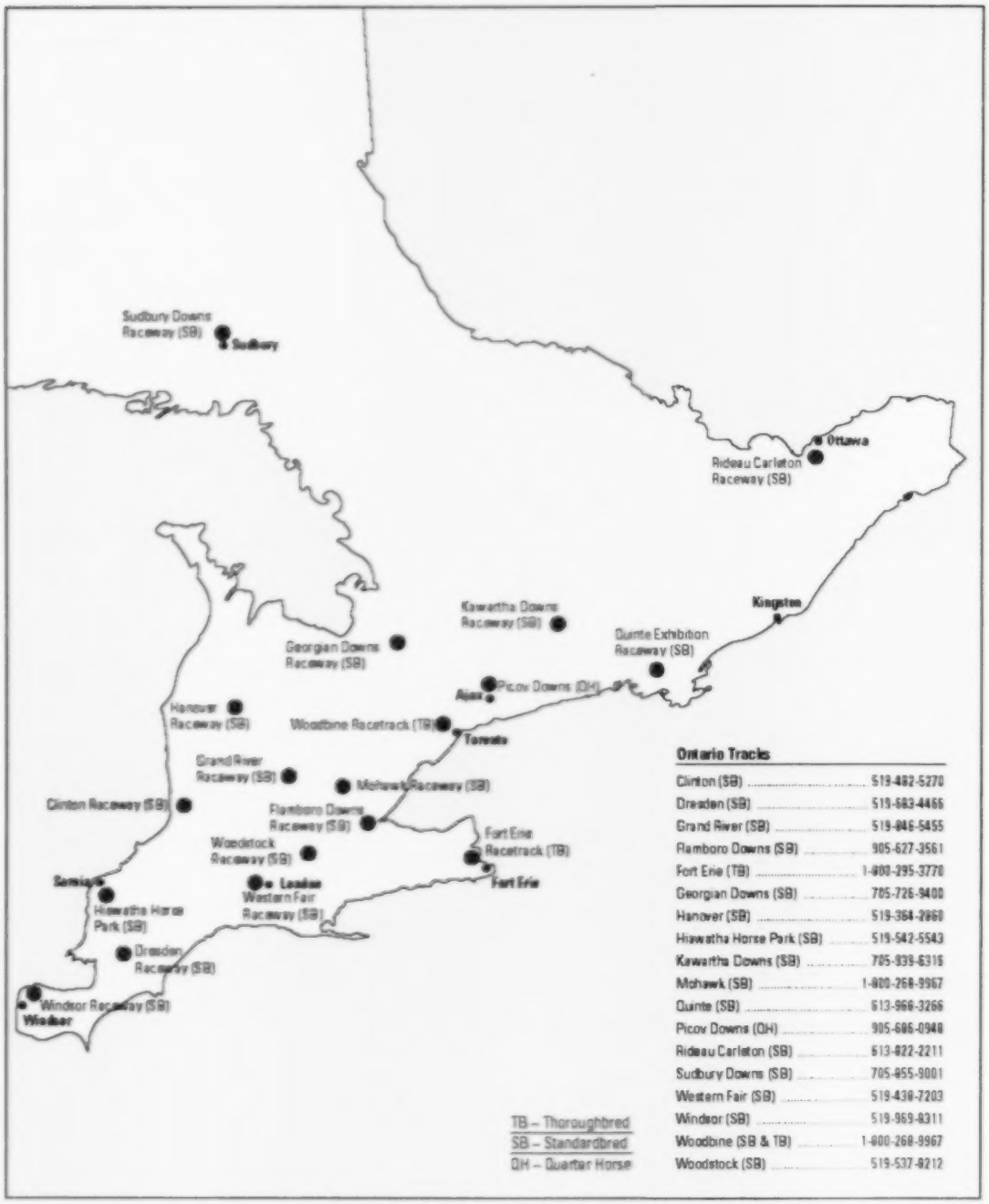
Intertrack Wagering

	Thoroughbred Product			Standardbred Product			Total		
Track	2003	2002	+/-	2003	2002	+/-	2003	2002	+/-
Thoroughbred									
Woodbine	120,586,207	118,845,023	1.6%				120,586,207	118,845,023	1.6%
Fort Erie	14,850,011	17,421,123	-14.8%	3,277,334	3,987,015	-17.8%	18,127,344	21,408,138	-15.3%
Total TB	**135,436,218**	**136,066,146**	**-0.5%**	**3,277,334**	**3,987,015**	**-17.8%**	**138,713,551**	**140,053,161**	**-1.0%**
Quarter Horse									
Picov	214,963	176,774	21.6%	0	0	0.0%	214,963	176,774	21.6%
Total QH	**214,963**	**176,774**	**21.6%**	**0**	**0**	**0.0%**	**214,963**	**176,774**	**21.6%**
Standardbred									
Woodbine	18,451,845	28,457,362	-35.2%	51,501,919	52,438,373	-1.8%	69,953,564	80,895,735	-13.5%
Mohawk	7,766,551	8,446,218	-8.0%	7,232,601	8,721,904	-17.1%	14,999,152	17,168,122	-12.6%
Total WEG	26,218,196	36,903,580	-29.0%	58,734,520	61,160,277	-4.0%	84,952,716	98,063,857	-13.4%
Flamboro	6,968,959	6,496,683	7.3%	5,705,959	6,193,695	-7.9%	12,674,918	12,690,378	-0.1%
Windsor	15,308,959	15,157,948	1.0%	14,146,980	15,543,037	-9.0%	29,455,939	30,700,985	-4.1%
Rideau	5,404,221	5,393,990	0.2%	5,537,120	6,952,195	-20.4%	10,941,341	12,346,185	-11.4%
Georgian	6,943,239	6,572,974	5.6%	5,602,694	6,505,905	-13.9%	12,545,933	13,078,879	-4.1%
Western Fair	6,762,290	7,488,158	-9.7%	11,307,201	13,490,523	-16.2%	18,069,491	20,978,681	-13.9%
Elmira	2,906,035	3,523,428	-20.4%	3,353,854	4,116,009	-18.5%	6,159,889	7,639,437	-19.4%
Sudbury	333,976	185,552	80.0%	438,877	167	—	772,853	185,719	316.1%
Kawartha	678,347	572,549	18.5%	2,197,564	2,444,477	-10.1%	2,875,911	3,017,026	-4.7%
Hiawatha	2,122,728	2,163,708	-1.9%	4,299,921	4,838,354	-11.1%	6,422,649	7,002,062	-8.3%
Dresden	711,986	605,161	17.7%	1,751,682	1,929,745	-9.2%	2,463,668	2,534,906	-2.8%
Woodstock	1,780,780	740,356	140.5%	2,565,957	1,927,193	33.1%	4,346,737	2,667,549	62.9%
Belleville	1,214,486	1,581,674	-23.2%	1,409,248	2,618,982	-46.2%	2,622,734	4,200,656	-37.6%
Hanover	990,724	1,667,172	-40.6%	1,786,882	2,022,128	-11.6%	2,777,606	3,689,300	-24.7%
Clinton	461,203	391,842	17.7%	1,442,256	1,262,765	14.2%	1,903,459	1,654,607	15.0%
Total SB	**78,706,129**	**89,444,775**	**-12.0%**	**120,279,715**	**131,005,453**	**-8.2%**	**198,985,844**	**220,450,227**	**-9.7%**
Grand Total	**214,357,310**	**225,687,695**	**-5.0%**	**123,557,048**	**134,992,468**	**-8.5%**	**337,914,358**	**360,680,163**	**-6.3%**

Teletheatre Wagering

	Thoroughbred Product			Standardbred Product			Total		
Track	2003	2002	+/-	2003	2002	+/-	2003	2002	+/-
Woodbine Entertainment	290,697,239	292,105,267	-0.5%	148,700,908	158,719,533	-6.3%	439,398,146	450,824,800	-2.5%
Fort Erie	18,302,038	18,870,774	-3.0%	10,390,802	11,436,867	-9.1%	28,692,838	30,307,640	-5.3%
Flamboro Downs	14,108,233	12,801,755	10.2%	16,150,910	17,460,183	-7.5%	30,259,143	30,261,938	0.0%
Ontario Teletheatre Network	11,980,504	9,794,080	22.3%	12,101,177	10,030,051	20.6%	24,081,681	19,824,131	21.5%
Rideau Carleton	5,465,390	6,093,064	-10.3%	11,064,326	11,924,850	-7.2%	16,529,706	18,017,914	-8.3%
Sudbury Downs	8,974,480	13,514,519	-48.4%	4,567,304	1,034,303	343.5%	11,561,784	14,548,822	-20.5%
Georgian Downs	6,021,951	5,964,394	1.0%	4,770,885	4,850,930	-1.7%	10,792,836	10,815,324	-0.2%
Kawartha Downs	2,695,932	2,560,980	5.3%	4,158,599	4,846,528	-14.2%	6,854,531	7,407,508	-7.5%
Dresden	1,656,003	1,160,034	42.8%	2,846,222	2,560,713	11.1%	4,502,225	3,720,747	21.0%
Windsor	126,307	173,545	-27.2%	1,106,172	1,431,441	-22.7%	1,232,479	1,604,986	-23.2%
Woodstock	11,733	102,340	-88.5%	367,667	956,098	-61.5%	379,400	1,058,438	-64.2%
Western Fair	34	102	-66.2%	89,530	102,901	-13.0%	89,564	103,002	-13.0%
Grand Total – All Teletheatres	**358,030,834**	**363,140,853**	**-1.4%**	**216,334,501**	**225,354,397**	**-4.0%**	**574,374,334**	**586,495,253**	**-2.4%**

Map of Ontario
Race Tracks



Ontario Tracks

Clinton (SB)	519-482-5270
Dresden (SB)	519-683-4466
Grand River (SB)	519-846-5455
Flamboro Downs (SB)	905-627-3561
Fort Erie (TB)	1-800-295-3770
Georgian Downs (SB)	705-726-9400
Hanover (SB)	519-364-2660
Hiawatha Horse Park (SB)	519-542-5543
Kawartha Downs (SB)	705-939-6316
Mohawk (SB)	1-800-268-9967
Quinte (SB)	613-968-3266
Picov Downs (QH)	905-686-0948
Rideau Carleton (SB)	613-822-2211
Sudbury Downs (SB)	705-855-9001
Western Fair (SB)	519-439-7203
Windsor (SB)	519-969-9311
Woodbine (SB & TB)	1-800-268-9967
Woodstock (SB)	519-537-9212

How to find
AN ORC OFFICE

Head Office

Ontario Racing Commission
20 Dundas St. West, 9th Floor
Toronto, Ontario M5G 2C2
(416) 327-0520
(416) 325-3478 FAX
orcinqry@cbs.gov.on.ca

Hours of operation
8:30 a.m. to 5:00 p.m. Monday through Friday

Thoroughbred ORC Offices

Fort Erie Racetrack, Fort Erie
(905) 871-3200 ext. 3612
8:30 p.m. to 2:00 p.m. on live race dates

Woodbine Racetrack, Toronto
(416) 675-3993 ext. 2237
8:30 a.m. to 3:00 p.m. Thursday through Sunday
10:00 a.m. to 7:00 p.m. Wednesdays

Standardbred ORC Offices

Clinton Raceway, Clinton
(519) 482-5270 ask for the ORC office
11:00 a.m. to 2:00 p.m. on live race dates

Dresden Raceway, Dresden
(519) 683-4466 and ask for the ORC office
10:30 a.m. to 2:00 p.m. on live race dates

Flamboro Downs, Dundas
(905) 627-3561 ext. 261
12:30 p.m. to 4:30 p.m. Wednesday through Saturday
4:00 p.m. to 8:00 p.m. Sundays

Georgian Downs, Innisfil
(705) 726-9400 ext. 406
5:00 p.m. to 8:30 p.m. on live race days

Grand River Raceway, Elora
(519) 846-5455 ext. 286
4:00 p.m. to 8:00 p.m. on live race dates

Hanover Raceway, Hanover
(519) 364-2860 and ask for the ORC office
4:00 p.m. to 8:00 p.m. on live race days

Hiawatha Horse Park, Sarnia
(519) 542-5543 and ask for ORC office
5:00 p.m. to 8:00 p.m. on live race days

Kawartha Downs, Fraserville
(705) 939-6316 and ask for the ORC office
4:00 p.m. to 8:00 p.m. on live night race days
3:00 p.m. to 6:00 p.m. on live afternoon race days

Mohawk Raceway, Campbellville
(905) 854-2255 ext 4311
4:00 p.m. to 8:00 p.m. on live race days
8:30 a.m. to 11:30 a.m. during qualifiers

Quinte Exhibition & Raceway, Belleville
(613) 968-3266 and ask for ORC office
4:00 p.m. to 8:00 p.m. on live race days

Rideau Carleton Raceway, Ottawa
(613) 822-2211 ext. 355
3:00 p.m. to 7:00 p.m. on live late afternoon race days
4:00 p.m. to 8:00 p.m. on live night race days
9:00 a.m. to 12:00 p.m. on qualifiers

Sudbury Downs, Chelmsford
(705) 855-9001 and ask for ORC office
4:00 p.m. to 8:00 p.m. on live race days

Western Fair Raceway, London
(519) 438-7203 Ext. 511
5:00 p.m. to 8:00 p.m. on live race days

Windsor Raceway, Windsor
(519) 969-8311 ext. 311
9:00 a.m. to 12:00 Noon during qualifiers
4:00 p.m. to 8:00 p.m. on live race days
3:30 p.m. to 7:30 p.m. on Sundays

Woodbine Raceway, Rexdale
(416) 675-3993 Ext 2641 or 1-800-268-9957 (toll free in Ontario)

Winter hours:
10:00 a.m. – 1:00 p.m. Sundays
4:30 p.m. – 8:30 p.m. on live race days

Summer hours:
4:00 p.m. – 8:00 p.m. on live race days

Woodstock Raceway, Woodstock
(519) 537-8212 leave message for ORC agent
11:00 a.m. to 2:00 p.m. on live race days

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